

# HEALTH AND WELLBEING BOARD

31 January 2017

<b>Title:</b>	<b>Update on North East London Sustainability and Transformation Plan (NEL STP) for Barking and Dagenham Health and Wellbeing Board</b>
<b>Report of the Strategic Director, Service Development &amp; Integration</b>	
<b>Open Report</b>	<b>For Information</b>
<b>Wards Affected:</b> ALL	<b>Key Decision:</b> No
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<b>Sponsor:</b> Anne Bristow, Strategic Director, Service Development & Integration	
<b>Summary:</b> This report provides a further update to the Board on the development of the north east London Sustainability and Transformation Plan (NEL STP). For Barking & Dagenham, Havering and Redbridge, it remains the case that the detail of the local contribution to the Sustainability and Transformation Plan for north east London has been developed through the established programme to draft a business case for an Accountable Care Organisation.	
<b>Recommendation(s)</b> The Barking and Dagenham Health and Wellbeing Board is recommended to note the update attached at Appendix A and the presentation at Appendix B, to note the current discussions underway about STP governance, and to comment on the direction of travel for the STP.	
<b>Reason(s)</b> The NEL STP Board is developing a plan as stipulated by the NHS England guidance. The plan will reflect the work that has been initiated as part of the local devolution bid approved in December 2015. This is being taken forward under the auspices of the Integrated Care Partnership, which has been established to drive forward the work in Barking & Dagenham, Havering and Redbridge following the development of the business case for accountable care systems.	

# 1 Introduction and Background

- 1.1 In December 2015 NHS England planning guidance required health and care systems across the country to work together to develop sustainability and transformation plans (STPs). STPs are a local blueprint for delivering the ambitions NHS bodies have for a transformed health service, which is set out in the NHS Five Year Forward View. England has been divided into 44 areas (known as footprints); Barking and Dagenham is part of the north east London footprint. The STP will give access to transformational funding for the health system and is a key strategic lever for the NHS.
- 1.2 The North East London area encompasses the CCGs, local authorities and provider organisations across Barking and Dagenham, City and Hackney, Havering, Newham, Redbridge, Tower Hamlets and Waltham Forest.
- 1.1 The STP aims to build upon existing local transformation programmes and supports their implementation. These are:
  - Barking and Dagenham, Havering and Redbridge (“BHR”): devolution pilot
  - City and Hackney: Hackney devolution in part
  - Newham, Tower Hamlets and Waltham Forest: Transforming Services Together programme
  - The improvement programmes of local hospitals, which aims to support Barts Health NHS Trust and Barking, Havering and Redbridge University Hospitals NHS Trust out of special measures
- 1.2 For Barking & Dagenham, the work to develop the detail underpinning the STP is being taken forward jointly with Havering and Redbridge through the work around devolution and wider BHR system-wide transformation approaches.
- 1.3 Previous report and updates have been provided to the Health and Wellbeing Board, with reports to the 26 July, 27 September and 22 November meetings of the Board.
- 1.4 A draft STP was submitted on 30 June as a ‘checkpoint’, which formed the basis of a local conversation with NHS England on 14 July. The next iteration of the STP was submitted on 21 October 2016 and the NEL STP team are currently awaiting feedback and next steps from NHS England.
- 1.5 An update report is provided at Appendix A and a presentation which will be made at the meeting is attached at Appendix B.

## 2 Issues around the STP

### Governance

- 2.1 The STP team have developed a draft Memorandum of Understanding (MoU) for the governance arrangements of the North East London STP between health and social care partners. The MoU will not be legally binding, but is intended to ensure a common understanding and commitment between the partner organisations on the NEL STP governance arrangements.
- 2.2 The draft MoU is being circulated to local authorities, Trust boards and CCG governing bodies. As the Board will be aware from discussions at previous

meetings, the wider BHR system has had some concerns about the governance structure for the NEL STP and its potential to take away more local control, principally from the BHR Integrated Care Partnership which has been formed. The current MoU contains a version of the governance about which these concerns remain. They have been raised, and there is an ongoing dialogue to resolve some of the concerns. However, this means that we are not currently in a position to sign the MoU.

### **Equality impacts**

- 2.3 An equality screening has been completed which considers the potential equality impacts of the proposals set out in the NEL STP. It includes an overview of all the initiatives included in the NEL STP narrative, an initial assessment of the NEL STP overarching 'Framework for better care and wellbeing' and actions to be undertaken during further detailed equality analyses.
- 2.4 The Equality Impact Assessment has been published and is available here: <http://www.nelstp.org.uk/downloads/Publications/NEL-STP-Equality-screening-2016.pdf>

### **Engagement**

- 2.5 A communications and engagement plan has been developed and sets out how communications with staff, patients, the public, partners and other stakeholders will be managed and delivered. It focuses on the six month period from October 2016 to April 2017. This will be regularly reviewed, refined where necessary and shared with all interested parties, with updates on the outcomes achieved.

### **Local development**

- 2.6 An integration workshop was held on 26<sup>th</sup> January for Health and Wellbeing Board members. The workshop, facilitated by the LGA, provided an opportunity for discussion around the different levels of emerging governance for the health and care system (borough, local system, NEL) and the capacity and capabilities in the system. It is also an opportunity to reflect on the journey so far, what has gone well and what could improve, as well as planning next steps.

### **List of Appendices**

**Appendix A:** Update on north east London Sustainability and Transformation Plan  
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**Appendix B:** North east London Sustainability and Transformation Plan  
Presentation